## Garland Independent School District Armstrong Elementary School 2023-2024 Goals/Performance Objectives/Strategies



Board Approval Date: October 24, 2023

## **Mission Statement**

We, the community of Armstrong Elementary, make it our mission to excel in academics, develop strength of character, and contribute service to our society as exemplified by

Colonel John W. Armstrong.

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Goal 1: Garland ISD will ensure ALL students graduate prepared for college, careers, and life by increasing student performance measures, postsecondary readiness, and graduation rates and decreasing student management incidences.

## Goals

**Goal 1:** Garland ISD will ensure ALL students graduate prepared for college, careers, and life by increasing student performance measures, postsecondary readiness, and graduation rates and decreasing student management incidences.

**Performance Objective 1:** Percent of students in grade 3 demonstrating early literacy as measured by Meets Grade Level performance on STAAR Reading, will increase from 47.3% in 2019 to 90% by 2025. (SY1920 interim goal = 59.0%) AES goal is 60.9% from 59.4%

Strategy 1 Details		Reviews		
Strategy 1: Teachers will use MAP Learning Continuum data, CBA, MClass, and STAAR for reading to embed Tier 1	Formative			Summative
intervention support across all core content areas to accelerate learning with a focus on Hispanic, African American, Asian, Special Ed, at risk and ELL students.	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Increased planning for specific populations will improve student achievement on MAP and STAAR				
Staff Responsible for Monitoring: Administration, teachers				
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Funding Sources: Subs for planning for small group instruction and intervention K-5 - 6100 Payroll- Title I Funds - \$8,680, Subs for PLC planning for resource teachers - 6100 Payroll- Title I Funds - \$580, PLC planning days for ALE teachers - 6100 Payroll- Title I Funds - \$580, PLC planning for ECSE teacher - 6100 Payroll- Title I Funds - \$290				
Strategy 2 Details		Rev	iews	•
Strategy 2: Teachers will utilize small group teacher-led instruction to specially target and support individual student needs.		Formative		Summative
Strategy's Expected Result/Impact: Targeted instruction will improve student achievement on MAP and STAAR.  Staff Responsible for Monitoring: Teachers	Nov	Feb	Apr	June
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Funding Sources: STAAR Subs for small group pullout/ push in - 199 - PIC 24 State Comp Ed Funds - \$4,060				

Strategy 3 Details		Rev	iews	
Strategy 3: Teachers will provide Sheltered Instruction through a differentiated classroom that is focused (specifically		Formative		
emphasizing English language development), targeted (aligned to ELL students' proficiency levels), and systematic (scaffolding instruction to meet student progress) in developing English language skills. (Per the Texas Administrative Code (SS74.4)  Strategy's Expected Result/Impact: Increased performance for ELL students on MAP and STAAR  Staff Responsible for Monitoring: Teachers, administrators  TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 5: Effective Instruction	Nov	Feb	Apr	Summative June
Strategy 4 Details			views	
Strategy 4: Interventionist will provide targeted instruction daily to students in Tier 3 instruction.  Strategy's Expected Result/Impact: Tier 3 students will make progress on CBAs, MAP and STAAR tests.		Formative		Summative
Staff Responsible for Monitoring: Interventionist, Assistant Principal	Nov	Feb	Apr	June
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
Strategy 5 Details		Rev	views	
Strategy 5: Teachers will participate in weekly PLCs to analyze data, determine areas of instructional need		Summative		
	Nov	Feb	Apr	June
No Progress Continue/Modify	X Discor	l ntinue		

**Performance Objective 2:** Percent of students in grade 4 demonstrating early literacy as measured by Meets Grade Level performance on STAAR Writing, will increase from 33.9% in 2019 to 70% by 2025. (SY1920 interim goal = 45.0%) AES goal is 44.8% from 41.3%.

Strategy 1 Details		Rev	iews	
Strategy 1: Teachers will use MAP Learning Continuum data, CBA, MClass, and STAAR for reading to embed Tier 1		Formative		Summative
intervention support across all core content areas to accelerate learning with a focus on Hispanic, African American, Asian, Special Ed, at risk and ELL students.	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Increased planning for specific populations will improve student achievement on MAP and STAAR				
Staff Responsible for Monitoring: Administration, teachers				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
Strategy 2 Details		Rev	iews	
<b>Strategy 2:</b> Teachers will utilize small group teacher-led instruction to specially target and support individual student needs.		Formative		Summative
Strategy's Expected Result/Impact: Targeted instruction will improve student achievement on MAP and STAAR.	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Teachers  TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				

Strategy 3 Details				
<b>Strategy 3:</b> Teachers will provide Sheltered Instruction through a differentiated classroom that is focused (specifically		Formative		Summative
emphasizing English language development), targeted (aligned to ELL students' proficiency levels), and systematic (scaffolding instruction to meet student progress) in developing English language skills. (Per the Texas Administrative Code (SS74.4)	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increased performance for ELL students on MAP and STAAR				
Staff Responsible for Monitoring: Teachers, administrators				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Funding Sources: Nearpod (Flocabulary) - 199 - PIC 25 Bil/ESL State Allotment Funds - \$3,590				
No Progress Accomplished Continue/Modify	X Discor	ntinue		-1

**Performance Objective 3:** Percent of ELL students demonstrating English language acquisition, as measured by earning yearly progress indicator on the Texas English Language Proficiency Assessment System (TELPAS), will increase from 37.5% in 2019 to 76% by 2025. (SY1920 interim goal = 46.0%) AES goal is 65.7% from 64.2%.

Evaluation Data Sources: TELPAS spring administration testing data file (only students with progress measure; accountability subset)

Strategy 1 Details		Rev	iews		
Strategy 1: Teachers will use MAP Learning Continuum data, CBA, MClass, and STAAR for reading to embed Tier 1		Summative			
intervention support across all core content areas to accelerate learning with a focus on Hispanic, African American, Asian, Special Ed, at risk and ELL students.	Nov	Feb	Apr	June	
<b>Strategy's Expected Result/Impact:</b> Increased planning for specific populations will improve student achievement on MAP and STAAR					
Staff Responsible for Monitoring: Administration, teachers					
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction					
Strategy 2 Details		Rev	iews		
<b>Strategy 2:</b> Teachers will utilize small group teacher-led instruction to specially target and support individual student needs.		Formative		Summative	
Strategy's Expected Result/Impact: Targeted instruction will improve student achievement on MAP and STAAR.	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Teachers					
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction					

Strategy 3 Details		Rev	views	
Strategy 3: Teachers will provide Sheltered Instruction through a differentiated classroom that is focused (specifically		Formative		Summative
emphasizing English language development), targeted (aligned to ELL students' proficiency levels), and systematic (scaffolding instruction to meet student progress) in developing English language skills. (Per the Texas Administrative Code (SS74.4)	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increased performance for ELL students on MAP and STAAR				
Staff Responsible for Monitoring: Teachers, administrators				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
Strategy 4 Details		Rev	views	•
Strategy 4: Intervention aide will provide targeted instruction daily to ELL students as identified by data analysis of		Formative		Summative
TELPAS, MAP, and local assessments.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: ELL performance and growth on TELPAS and STAAR test will improve.  Staff Responsible for Monitoring: ELL aide, assistant principal				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	X Discor	ntinue	•	•

**Performance Objective 4:** Percent of students in grade 5 demonstrating scientific understanding as measured by Meets Grade Level performance on STAAR Science, will increase from 50.8% in 2019 to 80% by 2025. (SY1920 interim goal = 51.0%) AES goal is 74.9% from 70.1%

Strategy 1 Details		Rev	iews	
Strategy 1: Teachers will use MAP Learning Continuum data, CBA, MClass, and STAAR for reading to embed Tier 1		Formative		Summative
intervention support across all core content areas to accelerate learning with a focus on Hispanic, African American, Asian, Special Ed, at risk and ELL students.	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Increased planning for specific populations will improve student achievement on MAP and STAAR				
Staff Responsible for Monitoring: Administration, teachers				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
Strategy 2 Details		Rev	iews	
<b>Strategy 2:</b> Teachers will utilize small group teacher-led instruction to specially target and support individual student needs.		Formative		Summative
Strategy's Expected Result/Impact: Targeted instruction will improve student achievement on MAP and STAAR.	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Teachers  TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				

Strategy 3 Details	Reviews							
Strategy 3: Teachers will provide Sheltered Instruction through a differentiated classroom that is focused (specifically		Formative		Formative		Formative		Summative
emphasizing English language development), targeted (aligned to ELL students' proficiency levels), and systematic (scaffolding instruction to meet student progress) in developing English language skills. (Per the Texas Administrative Code	Nov	Feb	Apr	June				
(SS74.4) Strategy's Expected Result/Impact: Increased performance for ELL students on MAP and STAAR Staff Responsible for Monitoring: Teachers, administrators								
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction								
No Progress Continue/Modify	X Discon	tinue						

**Performance Objective 5:** Percent of students demonstrating mathematical proficiency, as measured by Meets Grade Level performance by the end of grade 3, 4 and 5 on STAAR Math tests, will increase from 70.4% in 2019 to 90% by 2025. (SY1920 interim goal = 68.5%) AES goals are 3rd from 68% to 71.6, 4th from 57.5% to 59.4% and 5th from 75.6% to 79.2%.

Strategy 1 Details		Rev	iews		
Strategy 1: Teachers will use MAP Learning Continuum data, CBA, MClass, and STAAR for reading to embed Tier 1		Summative			
intervention support across all core content areas to accelerate learning with a focus on Hispanic, African American, Asian, Special Ed, at risk and ELL students.	Nov	Feb	Apr	June	
<b>Strategy's Expected Result/Impact:</b> Increased planning for specific populations will improve student achievement on MAP and STAAR					
Staff Responsible for Monitoring: Administration, teachers					
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction					
Strategy 2 Details		Rev	iews		
<b>Strategy 2:</b> Teachers will utilize small group teacher-led instruction to specially target and support individual student needs.		Formative		Summative	
Strategy's Expected Result/Impact: Targeted instruction will improve student achievement on MAP and STAAR.	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Teachers					
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction					

Strategy 3 Details		Rev	views					
Strategy 3: Teachers will provide Sheltered Instruction through a differentiated classroom that is focused (specifically			Formative					
emphasizing English language development), targeted (aligned to ELL students' proficiency levels), and systematic (scaffolding instruction to meet student progress) in developing English language skills. (Per the Texas Administrative Code (SS74.4)	Nov	Nov Feb Apr						
Strategy's Expected Result/Impact: Increased performance for ELL students on MAP and STAAR Staff Responsible for Monitoring: Teachers, administrators								
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction								
Strategy 4 Details	Reviews							
<b>Strategy 4:</b> Interventionist will provide targeted instruction daily to students in Tier 3 instruction.	Formative			Formative			in Tier 3 instruction. Formative	Summative
Strategy's Expected Result/Impact: Tier 3 students will make progress on CBAs, MAP and STAAR tests.  Staff Responsible for Monitoring: Interventionist, Assistant Principal	Nov	Feb	Apr	June				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction								
Strategy 5 Details		Rev	views					
Strategy 5: Teachers will attend Autism training presented by GISD's sped department to improve understanding of autism		Formative		Summative				
and learn strategies to maximize instruction and student learning of autistic students.  Strategy's Expected Result/Impact: Increased performance of special education students on STAAR Math.	Nov	Feb	Apr	June				
Staff Responsible for Monitoring: Teachers, Admin  No Progress  Accomplished  Continue/Modify	X Discor	ntinue						

**Performance Objective 6:** 85% of families surveyed will indicate they received valuable information about transitioning into Armstrong Elementary or to middle school by May 2023.

**Evaluation Data Sources:** Survey from parents

Strategy 1 Details		Reviews			
Strategy 1: Students and families will participate in a transitional school activity where prekindergarten and kindergarten		Formative			
parents receive the expectations of the school and resources that prepare students for the upcoming year.  Strategy's Expected Result/Impact: Identification of more students with special needs prior to start of year and fewer tardies and absences.  Staff Responsible for Monitoring: Kindergarten teachers, assistant principal  TEA Priorities:  Build a foundation of reading and math - ESF Levers:	Nov	Feb	Apr	June	
Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Strategy 2 Details	Reviews				
Strategy 2: Develop jointly with, and distribute to parents, a school-parent compact, which will describe the shared	Formative			Summative	
responsibility for learning among staff, families and students. To meet the needs of diverse languages of our parents, families and community members, additional language translation of the policy will be made available at no cost.  Strategy's Expected Result/Impact: Improved communication and parent participation  Staff Responsible for Monitoring: Teachers, administration  ESF Levers:  Lever 3: Positive School Culture	Nov	Feb	Apr	June	
Strategy 3 Details		Rev	views		
<b>Strategy 3:</b> Develop jointly with, and distribute to parents, a written PFE policy that describes how the school will inform	Formative			Summative	
parents of the school's participation in the Title I, Part A program, and strategies that the school will use to build the capacity of parents to support campus academic goals. To meet the needs of diverse languages of our parents, families and community members, additional language translation of the policy will be made available at no cost.  Strategy's Expected Result/Impact: Improved parent communication and participation.  Staff Responsible for Monitoring: Teachers, administration	Nov	Feb	Apr	June	

Strategy 4 Details	Reviews			
ategy 4: Support transition to middle school for 5th graders moving to 6th grade by holding Transition meetings for		Formative		
families in collaboration with feeder schools to provide information on graduation plans, and college and career readiness	Nov Feb		Apr	June
<b>Strategy's Expected Result/Impact:</b> Students and parents will be more comfortable with the transition to middle school.			r	
Staff Responsible for Monitoring: Counselor				
TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 3: Positive School Culture				
Strategy 5 Details	Reviews			
<b>Strategy 5:</b> Provide ongoing communication with parents about current curriculum in core areas in the weekly memo.	Formative			Summative
<b>Strategy's Expected Result/Impact:</b> Stronger parent relationships and partnerships in regards to student academics.	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Teachers				
Strategy 6 Details		Rev	iews	
Strategy 6: We will provide book backpacks for our at risk students in order for them to practice oral reading and phonemic	Formative Summa			Summative
awareness skills.	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Improved reading skills and increase reading skill retention over the summer break for students			_	
Staff Responsible for Monitoring: Admin, teachers, staff				
Funding Sources: Book backpacks for summer reading with parents - 6300 Parent Involvement. Supplies T1 - \$1,751				
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**Performance Objective 7:** Student attendance will improve to 98.5% for all students for 2022-23.

Evaluation Data Sources: Skyward attendance data

Strategy 1 Details	Reviews			
trategy 1: Teachers will monitor and promote attendance for each student using parent education, positive measures and		Summative		
rewards as incentives.  Strategy's Expected Result/Impact: Increased attendance and academic performance Staff Responsible for Monitoring: Teachers, assistant principal  TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction	Nov	Feb	Apr	June
Strategy 2 Details	Reviews			
Strategy 2: Counselors will provide social emotional lessons for teachers to implement to support their students.	Formative Summa			
Strategy's Expected Result/Impact: Increased attendance and academic performance.  Staff Responsible for Monitoring: Counselors	Nov	Feb	Apr	June
TEA Priorities: Recruit, support, retain teachers and principals				
No Progress Continue/Modify	X Discon	ntinue		

**Performance Objective 8:** FEDERAL ACCOUNTABILITY (Add Targeted): Due to one or more student group performance student group in 2019 accountability, STAAR student performance in the following areas need to increase to meet the student performance targets:

Asian Students: Reading Academic Achievement from 62 (2019) to at least 74 (min target) - MET in 2022 at 80%.

Asian Students: Mathematics Academic Achievement from 79 (2022) to at least 82 (min target)

Asian Students: Reading Growth from 75 (2019) to at least 77 (min target) - MET in 2022 at 87%.

Asian Students: Mathematics Growth from 84 (2019) to at least 86 (min target) - MET in 2022 at 91%.

Asian Students: Student Success (D1 STAAR Component) from 69 (2019) to at least 73 (min target) - MET in 2022 at 73%.

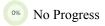
Strategy 1 Details	Reviews			
<b>Strategy 1:</b> Teachers will use MAP Learning Continuum data, CBA, MClass, and STAAR for reading to embed Tier 1 intervention support across all core content areas to accelerate learning with a focus on Hispanic, African American, Asian, Special Ed, at risk and ELL students.		Summative		
	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Increased planning for specific populations will improve student achievement on MAP and STAAR				
Staff Responsible for Monitoring: Administration, teachers				
TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 5: Effective Instruction				
Strategy 2 Details	Reviews			
Strategy 2: Teachers will utilize small group teacher-led instruction to specially target and support individual student needs.	Formative			Summative
Strategy's Expected Result/Impact: Targeted instruction will improve student achievement on MAP and STAAR.	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Teachers				
TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 5: Effective Instruction				

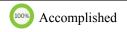
Strategy 3 Details	Reviews			
Strategy 3: Teachers will provide Sheltered Instruction through a differentiated classroom that is focused (specifically emphasizing English language development), targeted (aligned to ELL students' proficiency levels), and systematic (scaffolding instruction to meet student progress) in developing English language skills. (Per the Texas Administrative Code (SS74.4)		Summative		
	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increased performance for ELL students on MAP and STAAR				
Staff Responsible for Monitoring: Teachers, administrators				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
No Progress Continue/Modify	X Discon	tinue		

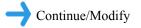
**Performance Objective 9:** Percent of student management incidents resulting in exclusionary consequences will decrease from 9.0% in 2019-2020 to 5.0% in 2022-2023.

Evaluation Data Sources: Review 360 data

Strategy 1 Details	Reviews				
Strategy 1: Teachers will implement appropriate interventions for students based on strategies learned from Professional		Formative			
Development in working with special needs students.  Strategy's Expected Result/Impact: Decrease in number of referrals from special education students.  Staff Responsible for Monitoring: Special education staff, assistant principal	Nov	Feb	Apr	June	
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 3: Positive School Culture					
Strategy 2 Details	Reviews				
Strategy 2: Staff will use positive behavior intervention supports to decrease student incidents.	Formative Sur			Summative	
Strategy's Expected Result/Impact: Decrease in discipline incidents and exclusionary discipline Staff Responsible for Monitoring: Teachers, assistant principal	Nov	Feb	Apr	June	
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Strategy 3 Details	Reviews				
Strategy 3: Teachers will implement the PBIS (Positive Behavior Incentive System) to motivate students and reward	Formative			Summative	
positive behavior.  Strategy's Expected Result/Impact: Decrease in office referrals for sped students, specifically students with autism.  Funding Sources: PBIS materials - 199 - PIC 25 Bil/ESL State Allotment Funds - \$967	Nov	Feb	Apr	June	









**Performance Objective 10:** 97% of students identified as gifted will achieve Meets level performance on Math and Reading STAAR for 3rd, 4th and 5th grade. (93% in 2022)

**Evaluation Data Sources: 2023 STAAR Data** 

Strategy 1 Details	Reviews				
Strategy 1: Teachers will plan student collaboration and projects at high levels of learning.	Formative			Summative	
Strategy's Expected Result/Impact: Students identified as gifted will achieve Meets level on STAAR.	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Teachers, GT liaison					
TEA Priorities: Connect high school to career and college					
No Progress Accomplished — Continue/Modify	X Discontinue				