# **Garland Independent School District**

## Freeman Elementary School

2023-2024 Goals/Performance Objectives/Strategies



## **Mission Statement**

Freeman Elementary School is committed to implementing the highest standards of quality education for all children to reach their greatest potential in both academic and social emotional learning. We are dedicated to building a safe, nurturing, learning environment, led by qualified, caring staff that is responsive to the needs of all learners, respecting their diversity, values, culture, and community.

## Vision

As a community we are preparing students for real world success through high academic and social expectations.

## **Value Statement**

We value an empathetic learning environment that ensures positive interactions characterized by respect, integrity, and determination for all stakeholders.

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Goal 1: Garland ISD will ensure ALL students graduate prepared for college, careers, and life by increasing student performance measures, postsecondary readiness, and graduation rates and decreasing student management incidents.

## Goals

**Goal 1:** Garland ISD will ensure ALL students graduate prepared for college, careers, and life by increasing student performance measures, postsecondary readiness, and graduation rates and decreasing student management incidents.

**Performance Objective 1:** Percent of students in grades 3-5 that demonstrate early literacy as measured by Meets Grade Level performance on STAAR Reading, will increase from Meets 21%, Masters 7% in May 2023 to 90% meets by 2025. (SY23/24 interim goal = Meets 45%, Masters 10%)

Evaluation Data Sources: STAAR spring administration testing data file (accountability subset)

Strategy 1 Details	Reviews			
Strategy 1: Grade level teachers will meet during and after school throughout the school year to observe, rehearse and	Formative			Summative
prepare effective lessons utilizing HQIM- Amplify and follow lesson structures of the curriculum to provide rigorous lesson assignments and a well-rounded education to include reading, spelling, grammar and writing. (PLC planning, Amplify,	Nov	Feb	Apr	June
Evaluation of Mclass, CNA) ESSR Funds will be used to for after school planning for Language Arts.				
Strategy's Expected Result/Impact: Increase in student achievement to reach campus goals.	45%			
Staff Responsible for Monitoring: Administration, ELST, IST, CST, Grade Level Teachers				
TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Problem Statements: Student Learning 1				

Strategy 2 Details		Rev	iews	
Strategy 2: Title I interventionist and Teachers will monitor and support tier 3 students and analyze learning gaps and		Formative		Summative
identify strategies to address those gaps through small group instruction . (monitor upper grades- STAAR progress, monitor lower grades- early literacy)	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Student achievement will increase and be monitored by the following: Eduphoria, MAP Data, STAAR Data, Lesson Plans Staff Responsible for Monitoring: Administration	45%			
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction				
Strategy 3 Details				
Strategy 3: Teachers will meet during the school year during PLC and after school planning to promote student		Summative		
achievement by reviewing formative assessment, mclass and MAP Learning Continuum and creating action plans for differentiation, reteach, small group and next steps based on individual student needs to increase the meets and masters	Nov	Feb	Apr	June
achievement level and ensure that all students meet projected EOY growth and increase performance band achievement on STAAR.  Strategy's Expected Result/Impact: Increase student achievement to reach campus academic goals by monitoring PLC agendas, notes and lesson plans.  Staff Responsible for Monitoring: Administration, Grade Level Teachers, Interventionist, SPED Teachers, SI Lead Teacher, ISTs  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments	50%			
Strategy 4 Details		Rev	iews	
<b>Strategy 4:</b> All grade level teachers will use research based reading strategies, IReady resources and Teacher toolbox, Lead4ward strategies and higher level thinking skills/extension materials (HQIM) to help close the achievement gap and		Formative	1	Summative
increase student performance. (Lead4Ward, STAAR materials for 3, 4, 5)	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Use of materials will increase student performance to meet campus academic goals  Staff Responsible for Monitoring: Administration, ELST, Grade Level Teachers	50%			
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				

Strategy 5 Details		Rev	iews	
Strategy 5: Teachers will implement small group literacy stations across grade levels and utilize small group instruction		Formative		Summative
using mCLASS data to target and support individual needs during ELAR instructional block and small group.	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Decrease student learning gaps in reading. Increase reading performance, DRA levels, and reached MAP Reading goals	50%			
Staff Responsible for Monitoring: Administration, ELST, IST, Interventionist, Prek-5 Teachers				
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy				
Strategy 6 Details		Rev	iews	•
Strategy 6: Title I interventionist and Teachers will monitor and support Hispanic, African American and White sub-		Formative		Summative
populations of students students and analyze learning gaps and identify strategies to address those gaps through small group instruction and after school tutorials. (monitor upper grades- STAAR progress, monitor lower grades- early literacy)	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increase in sub-population academic performance using MAP, Eduphoria, formative assessment and STAAR data.  Staff Responsible for Monitoring: Administration, Interventionist, ISTs, Grade Level Teachers	50%			
TEA Priorities:				
Improve low-performing schools - ESF Levers:				
Lever 5: Effective Instruction				

Strategy 7 Details								
Strategy 7: To meet basic individual student classroom materials for our highly mobile, at-risk students, State		Formative		Summative				
Compensatory Education, Title One, Special Education and bilingual funds will be used to purchase supplies, manipulatives, and take home readers to enhance learning (EX. white boards, markers, ear phones, etc.) that will fill in the material gaps for identified at-risk students.  Strategy's Expected Result/Impact: Intentional, meaningful and purposeful teaching occurs consistently and content and language objectives are clearly supported by lesson delivery utilizing classroom materials to support teaching and learning to improve academic performance on MAP and STAAR.	Nov 50%	Feb	Apr	June				
Staff Responsible for Monitoring: Administration, ELST, IST, CST								
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments Funding Sources: - 199 - PIC 23 SPED State Allotment Funds - \$760, - 199 - PIC 25 Bil./ESL State Allotment Funds - \$3,612								
Strategy 8 Details	Reviews				Reviews			•
Strategy 8: Kinder-5th grade teachers will use student progress trackers to monitor student growth and develop intervention		Formative		Summative				
plans based on collected data.  Strategy's Expected Result/Impact: Student achievement increase in Reading meets and masters STAAR results.  Staff Responsible for Monitoring: Administrators, ELST, IST, CST, Grade Level Teachers	Nov 35%	Feb	Apr	June				
Strategy 9 Details		Rev	riews	<b>!</b>				
<b>Strategy 9:</b> Teachers, Substitutes (retired teacher) and support staff will implement small group Reading groups and		Formative		Summative				
stations across grade levels to reteach low performing objectives, utilize high leverage strategies as needed to make connections and support individual student needs during Reading instructional block, small group time and after school tutoring.  Strategy's Expected Result/Impact: increased student achievement  Staff Responsible for Monitoring: Administration, CST, IST, Classroom Teachers	Nov 60%	Feb	Apr	June				
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Funding Sources: - 6100 Payroll- Title I Funds - \$5,635, - 199 - PIC 24 State Comp Ed Funds - \$3,765								
No Progress Continue/Modify	X Discon	tinue						

#### **Performance Objective 1 Problem Statements:**

#### **Student Learning**

**Problem Statement 1**: Based on the 2023 STAAR 2.0 Eduphoria report 87% of 4th and 5th grades did not meet grade level expectations on STAAR 2.0 . **Root Cause**: During the 2022-23 school year the 4th and 5th grade Math teacher struggled with implementation of Eureka Math and resigned

**Performance Objective 2:** Percent of EB students demonstrating English language acquisition, as measured by earning yearly progress indicator on the Texas English Language Proficiency Assessment System (TELPAS), will increase from 33.9% in 2022 to 76% by 2025. (28.57% Beginning, 46.43% Intermediate, 21.43% Advanced, 3.57% Advanced High)

Evaluation Data Sources: TELPAS spring administration testing data file (only students with progress measure; accountability subset)

	Reviews			
	Formative		Summative	
Nov	Feb	Apr	June	
50%				
	Reviews			
Formative			Summative	
Nov	Feb	Apr	June	
50%				
	Reviews			
	Formative		Summative	
Nov	Feb	Apr	June	
		-		
55%				
	Nov 50%	Nov Feb  Rev Formative  Nov Feb  Rev Formative  Nov Feb  Formative	Nov Feb Apr  Reviews  Formative  Nov Feb Apr  Sometimes  Reviews  Formative  Nov Feb Apr	

Strategy 4 Details		Reviews			
Strategy 4: Increase EB students' English language production and peer interaction by providing opportunities to		Formative		Summative	
communicate during whole group and small group instruction.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Improved TELPAS results Staff Responsible for Monitoring: Administration. IST, CST, ELST					
Stan Responsible for Monitoring: Administration, 181, CS1, ELS1	50%				
TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 5: Effective Instruction					
Strategy 5 Details					
Strategy 5: Increase student performance through the use of iReady/Amira Products. Completed lessons will be tracked		Formative	_	Summative	
and students will receive recognition for completion with class competition.  Strategy's Expected Result/Impact: Improved TELPAS and STAAR achievement	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Administration, teachers of EB students, CST					
Staff Responsible for Womtoring: Administration, teachers of ED students, CS1	50%				
TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 4: High-Quality Instructional Materials and Assessments					
Strategy 6 Details		Rev	views		
Strategy 6: Administrators and teachers will ensure that each EB students is provided with linguistic and instructional		Formative		Summative	
accommodations as determined by the LPAC committee.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: EB student performance will increase					
Staff Responsible for Monitoring: Administrators, ELST, teachers	50%				
TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:					
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Strategy 7 Details		Rev	views		
Strategy 7: Kinder-5th grade teachers will use student progress trackers to monitor student growth and develop intervention		Summative			
plans based on collected data.	Nov	Formative Feb	Apr	June	
<b>Strategy's Expected Result/Impact:</b> Student achievement increase in math and Reading meets and masters STAAR results.			-r-	1 2222	
Staff Responsible for Monitoring: Administrators, ELST, IST, CST, Grade Level Teachers	50%				

Strategy 8 Details	Reviews			
Strategy 8: Teachers will implement small group math and Reading stations across grade levels to reteach low performing		Formative		Summative
objectives, utilize manipulatives as needed to make connections between concrete and abstract models, and support individual student needs during math and Reading instructional block.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: increased student performance Staff Responsible for Monitoring: Administration, CST, IST, Classroom Teachers  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	55%			
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	

**Performance Objective 3:** Percent of students in grade 5 demonstrating scientific understanding as measured by Meets Grade Level performance on STAAR Science, will increase from 9% masters to 80% meets by 2025. (SY23/24 interim goal = Meets 50%, Masters 10%)

**Evaluation Data Sources:** STAAR spring administration testing data file (accountability subset)

Strategy 1 Details	Reviews			
Strategy 1: Implement the required daily schedule of science and utilize Garland ISD curriculum and the 5 E model in		Formative	Formative	
conjunction with research based strategies. (Engage, Explore, Explain, Elaborate and Evaluate)  Strategy's Expected Result/Impact: Improved Science STAAR results  Staff Responsible for Monitoring: Administration, Grade Level Teachers  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	Nov 40%	Feb	Apr	June
Strategy 2 Details	Reviews			
<b>Strategy 2:</b> Teachers will use common assessments (district and campus) and monitor progress through data meetings to drive instructional planning and interventions	Nov	Summative June		
Strategy's Expected Result/Impact: Increase of student achievement by aligning teacher created exemplars and student work.  Staff Responsible for Monitoring: Administrators, Grade Level Teachers  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	45%	Feb	Apr	

Strategy 3 Details		Rev	iews	
Strategy 3: All grade levels will use hands-on learning science activities and outdoor investigations to support student		Formative		Summative
academic growth for a minimum of K/1: 80%, 2/3: 60%, 4/5: 50% of science instructional time.	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Increase of student achievement by aligning teacher created exemplars and student work.				
Staff Responsible for Monitoring: Administrators, Grade Level Teachers	50%			
Stan Responsible for Monitoring. Administrators, Grade Level Teachers				
TEA Priorities:				
Improve low-performing schools				
- ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Level 4. High Quanty instructional viaterials and Assessments, Level 5. Effective instruction				
Strategy 4 Details	Reviews			
Strategy 4: Students will use open-ended level and STAAR formatted science questions with hands on learning experience	nce Formative		Summative	
connect conceptual learning to paper/pencil assessments.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increase in campus-wide science student achievement to reach campus goals				pr June
Staff Responsible for Monitoring: Administrators, ELST, IST, CST, Grade Level Teachers	50%			
Strategy 5 Details		Rev	iews	
Strategy 5: Teachers will use research based strategies in ELLevation and Amplify to support science vocabulary and		Formative		Summative
increase background knowledge	Nov	Feb	Apr	June
<b>Strategy's Expected Result/Impact:</b> Increase in student achievement to reach campus academic goals by monitoring PLC agendas, PLC notes and lesson plans.				
Staff Responsible for Monitoring: Administrators, IST, Grade Level Teachers	55%			
Start Responsible for Monitoring. Naministrators, 191, Grade Dever reachers				
No Progress Accomplished — Continue/Modify	X Discon	tinua		<b>i</b>
No Flogiess Accomplished Continue/Modify	Discoil	unuc		

**Performance Objective 4:** Percent of students demonstrating mathematical proficiency, as measured by Meets Grade Level performance on Math STAAR 2.0 will increase from 12% meets and 5% masters to 90% meets by 2025. (SY23/24 interim goal = Meets 40%, Masters 10%)

Evaluation Data Sources: STAAR spring administration testing data file (first-time testers only; accountability subset)

Strategy 1 Details		Reviews			
Strategy 1: Teachers will meet during the school year in PLC to promote student achievement by reviewing weekly		Formative		Summative	
formative assessment and MAP Learning Continuum and creating a plan for differentiation, reteach, small group and next steps based on individual student needs to increase the meets and masters achievement level.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Student achievement increase in math meets and masters STAAR results.  Staff Responsible for Monitoring: Administrators, IST, ELST, CST, Grade Level Teachers	50%				
Strategy 2 Details	Reviews				
Strategy 2: Kinder-5th grade teachers will use aggressive monitoring data to determine gaps in student learning and support	Formative Sun			Summative	
aps in small group instruction.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Student achievement increase in math meets and masters STAAR results.  Staff Responsible for Monitoring: Administrators, ELST, IST, CST, Grade Level Teachers	50%				
Strategy 3 Details	Reviews				
Strategy 3: Kinder-5th grade teachers will use student progress trackers to monitor student growth and develop intervention		Formative		Summative	
plans based on collected data.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Student achievement increase in math meets and masters STAAR results.  Staff Responsible for Monitoring: Administrators, ELST, IST, CST, Grade Level Teachers	50%				

Strategy 4 Details		Re	views	
<b>Strategy 4:</b> Grade level teachers will meet in targeted PLC times weekly throughout the school year to prepare effective		Formative		Summative
lessons utilizing HQIM- Eureka lesson internalization, follow lesson structures of the curriculum to provide rigorous lesson assignments, high leverage instructional strategies and a well-rounded education of math objectives. (PLC Planning,	Nov	Feb	Apr	June
Eureka, ST MATH) Strategy's Expected Result/Impact: Improved STAAR Math results Staff Responsible for Monitoring: Administration, CST, IST, Classroom Teachers	50%			
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
Strategy 5 Details	Reviews			
<b>Strategy 5:</b> Teachers will implement small group math lessons and stations across grade levels to reteach low performing	Formative Sun			
bjectives, utilize manipulatives as needed to make connections between concrete and abstract models and support adividual student needs during math instructional block.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increase in student performance Staff Responsible for Monitoring: Administration, CST, IST, Classroom Teachers	60%			
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction				
Strategy 6 Details		Re	views	<b>-</b>
Strategy 6: All grade level teachers will use research based math strategies, STAAR practice workbooks, Lead4ward		Formative		Summative
strategies and higher level thinking skills/extension materials to help close the achievement gap and increase student performance. (Lead4ward, iReady, Think Up materials for 3, 4, 5	Nov 50%	Feb	Apr	June
No Progress Continue/Modify	X Discon	tinue		

**Performance Objective 5:** Percent of student management incidents resulting in exclusionary consequences [i.e., In School Suspension (ISS), Out of School Suspension (OSS), and Reassignment Rooms] will decrease from 18% in May 2022 to 15% by May 2023. (2025 target= 35%)

Evaluation Data Sources: Review360 Incident Summary Report - total # of exclusionary consequences out of total # of consequences

Strategy 1 Details		Reviews			
Strategy 1: Discipline data will be analyzed by staff monthly (PBIS/CIT Team) who will recommend next steps for		Formative		Summative	
students in need of behavioral interventions discussed while teachers implement PBIS and CHAMPS structures and expectations to promote safe and positive student behavior and academic readiness. 22-23 Priorities include: guidelines for success, CHAMPS implementation, lesson plans for teaching expectations, student and staff incentives)  Strategy's Expected Result/Impact: Decrease in classroom incidents, improvement in campus culture  Staff Responsible for Monitoring: Administration, Discipline Committee  TEA Priorities:  Improve low-performing schools  - ESF Levers:  Lever 3: Positive School Culture	Nov 55%	Feb	Apr	June	
Strategy 2 Details  Strategy 2: Strategically planned and scheduled SEL time will be identified in the master schedule and implemented daily.	Reviews Formative			Summative	
<ul><li>Strategy's Expected Result/Impact: Decrease in schoolwide discipline incidents and build school/classroom community.</li><li>Staff Responsible for Monitoring: Administration, Counselor, para staff, professional staff.</li></ul>	Nov 70%	Feb	Apr	June	
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	70%				

Strategy 3 Details	Reviews			
<b>Strategy 3:</b> Implement culturally responsive training to include school wide social emotional learning supports to support improvement of School Climate and relationships between teachers to student and student to student so that students are mentally and emotionally ready to resume learning.		Summative		
	Nov Feb		Apr	June
Strategy's Expected Result/Impact: Establish Tier 1 common area expectations (hallway, cafeteria, playground, restroom) Establish strong culture and relationship Staff Responsible for Monitoring: All Staff	70%			
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
No Progress Accomplished — Continue/Modify	X Discon	tinue		1

**Performance Objective 6:** FEDERAL ACCOUNTABILITY (Targeted School of Improvement): Due to one or more consistently under-performing student group in 2022 accountability, STAAR student performance in the following areas need to increase to meet the student performance targets:

All Students: Reading Academic Achievement from 21% (2023) to at least 45% (min target)
All Students: Mathematics Academic Achievement from 12% (2023) to at least 40% (min target)
All Students: Student Success (D1 STAAR Component) from 49% (2023) to at least 70% (min target)

Hispanic Students: Reading Academic Achievement from 16% (3rd), 25% (4th), 25% (5th) Hispanic Students: Mathematics Academic Achievement from 25% (3rd), 14%(4th), 19% (5th)

Hispanic Students: All grades, All Subjects 18% met standard

Economically Disadvantaged Students: All grades, All Subjects 16% met standard

EB/EL Students: All grades/All Subjects 15% met standard

Strategy 1 Details	Reviews			
Strategy 1: Grade level teachers that support Hispanic, Economically Disadvantaged and EB students throughout the school year will utilize effective data driven/instructional practices.  Strategy's Expected Result/Impact: Increase in Hispanic, Economically Disadvantaged and EB student achievement.  Staff Responsible for Monitoring: Administration, ELST, IST, CST, Grade Level Teachers		Summative		
	Nov	Feb	Apr	June
	55%			
	Reviews			
Strategy 2 Details		Rev	iews	
Strategy 2: Campus Leadership team will monitor the progress of the Hispanic, Economically Disadvantaged and EB		Rev Formative	iews	Summative
	Nov		iews Apr	Summative June

Strategy 3 Details	Reviews			
Strategy 3: Teachers will use the MAP Learning Continuum to differentiate instruction based on individual student needs to		Formative		Summative
increase the meets and masters achievement level.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increase in student achievement	55%			
No Progress Accomplished — Continue/Modify	X Discon	tinue		

**Performance Objective 7:** By the end of the 2023-2024 school year, 80% or more of parents will attend at least 2 parent and family engagement opportunities geared towards engaging parents in student's education and performance.

**Evaluation Data Sources:** sign in sheet and district survey

Strategy 1 Details		Rev	iews	
Strategy 1: Teachers will communicate with parents using student planners, class DOJO, and weekly grade level		Summative		
newsletter.  Strategy's Expected Result/Impact: Improved parental engagement Staff Responsible for Monitoring: Administration, Classroom Teachers  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	Nov 70%	Feb	Apr	June
Strategy 2 Details	Reviews			
Strategy 2: Parent training and involvement will be provided on how to help their children be successful at school through	Formative			Summative
the use of Science Supplemental Materials, ELAR teaching and Learning Materials and TELPAS (environmental print, STAAR measures, Literacy for primary)	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Improved Parent Participation and Academic Performance Staff Responsible for Monitoring: Administration, Classroom Teachers, IST, CST, ELST  TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments Funding Sources: - 6300 Parent Involvement. Supplies T1 - \$2,000, - 6100 Parent Inv. Payroll T1 - \$251	60%			

Strategy 3 Details	Reviews				
Strategy 3: Develop jointly with, and distribute to parents, a written PFE and parent compact policy that describes how the	Formative			Summative	
school will inform parents of the school's participation in the Title 1, Part A program, and strategies that the school will use to build the capacity of parents to support their child's academic goals. To meet the needs of diverse languages of our	Nov	Feb	Apr	June	
parents, families and community members, additional language translation of the policy will be made available at no cost.  Annual Title 1 parent conference will be held in October where 100% of families will have the opportunity to review and provide feedback on the school-parent compact.  Strategy's Expected Result/Impact: Improved parent engagement	100%	100%	100%		
Staff Responsible for Monitoring: Administration					
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning					
Strategy 4 Details		Reviews			
Strategy 4: Transition activities will be provided to incoming PreK/K and outgoing 5th graders. Support school readiness	Formative			Summative	
for incoming PREK/K through school transition meeting for families of incoming students where information about PreK/K readiness will be reviewed. 5th graders will attend middle school recruitment activities and planning in the Spring of 5th grade where information on graduation plans, and college and career readiness will be reviewed	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Successful transition of PREK/K and 5th grade students Staff Responsible for Monitoring: Administration					
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning					
Strategy 5 Details	Reviews				
<b>Strategy 5:</b> Complete parent conference (F2F or virtual, if necessary), Meet the Teacher, Parent Information Night, Fall and Spring Conferences	<b>N</b> I	Formative	1 .	Summative	
Strategy's Expected Result/Impact: Improved parent engagement	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Administration, Counselor, Classroom Teachers  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning	65%				

Strategy 6 Details	Reviews			
Strategy 6: Building a community (family engagement) utilizing the PTA to build connections between teachers, school		Summative		
staff, students, neighbors and the wider community to support their students. Through events, programs, fundraising and community outreach efforts, Freeman's PTA will create ties to the school in fun, engaging and innovative ways.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Improved Parental Involvement Staff Responsible for Monitoring: Administration  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning	30%			
No Progress Continue/Modify	X Discon	tinue		•

**Performance Objective 8:** By June 2024, the turnover rate at Freeman Elementary will be reduced by 50%.

Evaluation Data Sources: turnover data

Strategy 1 Details	Reviews				
Strategy 1: Complete campus and district on-boarding processes and maintain open communication with all employees		Formative			
through various channels, such as face-to-face meetings, classroom observations, staff newsletters, campus events, coaching conversations, etc.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: reduced turnover rate					
Staff Responsible for Monitoring: Administration	55%				
Strategy 2 Details		Reviews			
Strategy 2: Utilize best hiring practices, campus risk factor knowledge, and quality interview/selection processes in a		Summative			
timely manner to secure teachers and staff that meet all student needs.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: reduced staff turnover Staff Responsible for Monitoring: Administration	45%				
Strategy 3 Details		Rev	iews		
Strategy 3: Provide ongoing opportunities for professional development for all staff through PLCs, lesson rehearsal/	Formative			Summative	
planning experiences, the Elementary Teacher Enrichment Program, and a consistent walkthrough/coaching/feedback cycle.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: reduced teacher turnover Staff Responsible for Monitoring: Administration	65%				
No Progress Continue/Modify	X Discon	tinue		•	